# **Old Parliament House**

# Entity resources and planned performance

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SECT	ION 1: ENTITY OVERVIEW AND RESOURCES	476
1.1	Strategic direction statement	476
1.2	Entity resource statement	477
1.3	Budget measures	477
SECT	ION 2: OUTCOMES AND PLANNED PERFORMANCE	478
2.1	Budgeted expenses and performance for Outcome 1	479
SECT	ION 3: BUDGETED FINANCIAL STATEMENTS	482
3.1	Budgeted financial statements	482
3.2	Budgeted financial statements tables	483

# **Old Parliament House**

# Section 1: Entity overview and resources

# 1.1 Strategic direction statement

The Museum of Australian Democracy at Old Parliament House (MoAD) was launched in 2009, marking the future direction of Old Parliament House as a National Cultural Institution. Building on the legacy of Old Parliament House, MoAD develops contemporary exhibitions and experiences that help visitors understand Australia's social and political history and the story of Australia's democracy.

As the home of our Federal Parliament from 1927 to 1988, the building is an icon of outstanding national heritage significance. Old Parliament House (OPH) aims to communicate the spirit of this important national heritage site, while ensuring the building and heritage collections are conserved for future generations.

The strategic priorities for the Museum of Australian Democracy at Old Parliament House, are to:

- Showcase Old Parliament House, through its collections and historical interpretation to enable visitors to understand the importance it played in shaping Australia today.
- Foster a museum for the people, by delivering organisational excellence in serving the Australian community.
- Share the story of Australian democracy, its social and political history and explore how this heritage has shaped Australia's unique democracy.
- Inspire Australians to participate in their democracy, by developing innovative and informative content.

The priorities support the National Cultural Policy – *Revive: a place for every story, a story for every place.* 

# 1.2 Entity resource statement

Table 1.1 shows the total resourcing from all sources available to OPH for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by Departmental (for OPH operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis. Amounts presented below are consistent with amounts presented in the Appropriation Bills themselves.

Table 1.1: OPH resource statement – Budget estimates for 2025–26 as at Budget March 2025

Harcii 2023		
	2024-25	2025-26
	Estimated	Estimate
	actual	
	\$'000	\$'000
Opening balance/cash reserves at 1 July	18,253	19,444
Funds from Government		
Annual appropriations - ordinary annual services <sup>(a)</sup>		
Outcome 1	22,290	22,846
Annual appropriations - other services <sup>(b)</sup>		
Equity injection	5,318	219
Total annual appropriations	27,608	23,065
Total funds from Government	27,608	23,065
Funds from other sources		
Interest	748	525
Sale of goods and services	3,030	3,318
Total funds from other sources	3,778	3,843
Total net resourcing for OPH	49,639	46,352
	2024-25	2025-26
Average staffing level (number)	121	101

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

OPH is not directly appropriated as a corporate Commonwealth entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development, Communications and the Arts (a non-corporate Commonwealth entity), which are then paid to OPH and are considered 'Departmental' for all purposes.

## 1.3 Budget measures

There are no new measures relating to OPH for the 2025–26 Budget.

<sup>(</sup>a) Appropriation Bill (No. 1) 2025-2026 and Supply Bill (No. 1) 2025-26.

<sup>(</sup>b) Appropriation Bill (No. 2) 2025-2026 and Supply Bill (No. 2) 2025-26.

# Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

#### Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance*, *Performance and Accountability Act 2013*. It is anticipated that the performance measure described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for OPH can be found at: <a href="https://www.moadoph.gov.au/sites/default/files/2024-06/moad-corporate-plan-2024-25.pdf">https://www.moadoph.gov.au/sites/default/files/2024-06/moad-corporate-plan-2024-25.pdf</a>

The most recent annual performance statement can be found at: <a href="https://www.moadoph.gov.au/sites/default/files/2024-11/moad-annual-report-2023-2024-alt-text.pdf">https://www.moadoph.gov.au/sites/default/files/2024-11/moad-annual-report-2023-2024-alt-text.pdf</a>

# **Budgeted expenses and performance for Outcome 1**

Outcome 1: An enhanced appreciation and understanding of the political and social heritage of Australia for members of the public, through activities including the conservation and upkeep of, and the provision of access to, Old Parliament House and the development of its collections, exhibitions and educational programs

#### **Budgeted expenses for Outcome 1**

This table shows how much OPH intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Departmental funding sources.

Table 2.1.1: Budgeted expenses for Outcome 1

	2024-25	2025-26	2026-27	2027-28	2028-29
	Estimated	Budget	Forward	Forward	Forward
	actual	J	estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Program 1.1: Old Parliament House					
Revenue from Government					,
Ordinary annual services					
(Appropriation Bill (No. 1) and Supply Bill					
(No. 1))	22,290	22,846	23,561	24,275	24,379
Expenses not requiring					
appropriation in the budget year <sup>(a)</sup>	2,385	2,890	3,040	2,640	1,537
Revenues from other independent					
sources	3,778	3,843	4,131	4,344	5,922
Total expenses for Program 1.1	28,453	29,579	30,732	31,259	31,838
Outcome 1 totals by resource type					
Revenue from Government					,
Ordinary annual services					
(Appropriation Bill (No. 1) and Supply Bill					
(No. 1))	22,290	22,846	23,561	24,275	24,379
Expenses not requiring					
appropriation in the budget year <sup>(a)</sup>	2,385	2,890	3,040	2,640	1,537
Revenues from other independent					
sources	3,778	3,843	4,131	4,344	5,922
Total expenses for Program 1.1	28,453	29,579	30,732	31,259	31,838
	2024-25	2025-26			
Average staffing level (number)	121	101			

<sup>(</sup>a) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, and amortisation expenses.

#### Table 2.1.2: Performance measures for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It is used by entities to describe the results they plan to achieve and the related key activities as detailed in the current corporate plan, the context in which these activities are delivered, and how the performance of these activities will be measured. Where relevant, details of the 2025–26 Budget measures that have created new programs or materially changed existing programs are provided.

**Outcome 1** – An enhanced appreciation and understanding of the political and social heritage of Australia for members of the public, through activities including the conservation and upkeep of, and the provision of access to, Old Parliament House and the development of its collections, exhibitions and educational programs

#### Program 1.1 - Old Parliament House

**Key Activities** 

The Museum of Australian Democracy at Old Parliament House is dedicated to the protection, conservation and interpretation of the nationally significant, heritage–listed building. Through collections, exhibitions programs and content, MoAD enables the public to develop an understanding of Australia's democracy and be inspired to participate as engaged citizens.

Continue our national leadership role in the protection, conservation and

The Program will be delivered in the following ways:

	<ul> <li>collections</li> <li>Develop innovative and informa programs that enable audiences engaged citizens in Australia's or</li> </ul>	<ul> <li>Develop innovative and informative exhibitions, education content and programs that enable audiences to understand and participate as engaged citizens in Australia's democracy</li> <li>Extend MoAD's partnerships, outreach and engagement with audiences</li> </ul>				
Year	Performance Measures	Expected Performance Results				
Current Year 2024–25	Deliver a range of experiences through collections, exhibitions, events, learning programs and digital engagement that allow audiences to engage with the concepts and history of democracy	270,000 onsite visitors Target expected to be met  42,000 visitors offsite and to touring exhibitions Target expected to be met  880,000 number of visits to the website Target expected to be met				
	Deliver onsite, online and offsite programs and resources for primary and secondary schools and teachers	82,000 onsite and offsite students and teachers Target expected to be met  310,000 students and teachers participating in virtual and online resources Target expected to be met				

Year	Performance Measures	Planned Performance Results
Budget Year 2025–26	Deliver a range of experiences through collections, exhibitions, events, learning programs and digital engagement that allow audiences to engage with the concepts and history of democracy	280,000 onsite visitors  45,000 visitors offsite and to touring exhibitions  1,100,000 number of visits to the website
	Deliver onsite, online and offsite programs and resources for primary and secondary schools and teachers	85,000 onsite and offsite students and teachers
	,	315,000 students and teachers participating in virtual and online resources
Year	Performance Measures	Planned Performance Results
Forward Estimates 2026–29	Deliver a range of experiences through collections, exhibitions, events, learning programs and digital engagement that allow audiences to engage with the concepts and history of democracy	Total visitor engagement 2026–27: 1,540,000  Total visitor engagement 2027–28: 1,655,000
		Total visitor engagement 2028–29: 1,765,000
	Deliver onsite, online and offsite programs and resources for primary and secondary schools and teachers	Total learning engagement 2026–27: 410,000
		Total learning engagement 2027–28: 415,000
		Total learning engagement 2028–29: 420,000

# Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of OPH's finances for the 2025–26 budget year, including the impact of budget measures and resourcing on financial statements.

## 3.1 Budgeted financial statements

#### 3.1.1 Explanatory notes and analysis of budgeted financial statements

Operational losses sustained by OPH are technical accounting losses driven by the heritage depreciation on the building. OPH maintains sufficient underlying cash balances to maintain financial sustainability.

The Balance Sheet shows a net equity position of \$135.0 million in 2025–26, representing the surplus of net assets over net liabilities. This primarily reflects non-financial assets, particularly heritage building and collections assets.

The Departmental Capital Budget Statement shows total capital expenditure for 2025–26 of \$3.3 million, for the purchase of non-financial assets. This is funded from an equity injection from the Government of \$0.2 million, and Departmental resources of \$3.1 million.

OPH classifies the building as a "Heritage and Cultural asset" on the basis that the building reflects significant cultural heritage of the Australian nation. The building has satisfactorily met the criteria under the Financial Reporting Rules for the Heritage and Cultural classification.

# 3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

tne perioa enaea 30 June					
	2024-25	2025-26	2026-27	2027-28	2028-29
	Estimated	Budget	Forward	Forward	Forward
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
EXPENSES					
Employee benefits	11,297	12,270	12,704	12,848	12,738
Suppliers	9,400	8,714	9,061	9,444	10,208
Depreciation and amortisation(a)	7,756	8,595	8,967	8,967	8,892
Total expenses	28,453	29,579	30,732	31,259	31,838
LESS:	•		•		-
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	1,263	1,302	1,444	1,566	1,566
Interest	748	525	495	383	373
Rental income	1,767	2,016	2,192	2,395	3,983
Total own-source revenue	3,778	3,843	4,131	4,344	5,922
Total own-source income	3,778	3,843	4,131	4,344	5,922
Net (cost of)/contribution by	,	,	, -	,-	-,-
services	(24,675)	(25,736)	(26,601)	(26,915)	(25,916)
Revenue from Government	22,290	22,846	23,561	24,275	24,379
Surplus/(deficit) attributable to the				-	
Australian Government	(2,385)	(2,890)	(3,040)	(2,640)	(1,537)
Total comprehensive income/(loss)					_
attributable to the Australian					
Government	(2,385)	(2,890)	(3,040)	(2,640)	(1,537)
Note: Impact of net cash appropriation arra	ngements				
Total comprehensive income/(loss)					
- as per statement of	(0.20E)	(0.000)	(2.040)	(0.040)	(4 507)
Comprehensive Income plus: heritage and cultural	(2,385)	(2,890)	(3,040)	(2,640)	(1,537)
depreciation/amortisation expenses					
previously funded through revenue					
appropriations <sup>(a)</sup>	6,575	7,177	7,312	7,312	7,312
plus: depreciation/amortisation	0,070	.,	7,012	7,012	7,012
expenses for ROU assets(b)	318	319	318	319	318
less: lease principal repayments(b)	(272)	(283)	(297)	(310)	(323)
Net Cash Operating Surplus/(Deficit)	4,780	4,889	4,887	5,301	6,416
Decreased as Assistantian Assessation Otto desident					

<sup>(</sup>a) From 2009-10, the Government introduced Collection Development Acquisition Budgets (CDABs) for Designated Collection Institutions, provided as equity appropriations through Appropriation Bill (No. 2). CDABs replaced revenue appropriations previously provided through Appropriation Bill (No. 1) for heritage and cultural depreciation/amortisation expenses of Designated Collection Institutions. For information regarding CDABs, please refer to Table 3.5 Departmental Capital Budget Statement.

<sup>(</sup>b) Applies to leases under AASB 16 Leases.

Table 3.2: Budgeted Departmental balance sheet (as at 30 June)

Table 3.2. Budgeted Department					
	2024-25	2025-26	2026-27	2027-28	2028-29
	Estimated	Budget	Forward	Forward	Forward
	actual	<b>(</b> 1000	estimate	estimate	estimate
400570	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS					
Financial assets					
Cash and cash equivalents	19,444	20,860	22,841	23,298	22,482
Trade and other receivables	182	212	412	191	191
Other financial assets	321	321	321	321	321
Total financial assets	19,947	21,393	23,574	23,810	22,994
Non-financial assets					
Land and buildings	3,425	3,106	2,788	2,469	2,080
Property, plant and equipment	5,408	5,536	5,199	6,663	6,270
Heritage and Cultural	115,135	109,917	105,828	101,872	99,874
Intangibles	108	216	224	237	237
Inventories	107	107	107	107	107
Other non-financial assets	69	80	99	124	124
Total non-financial assets	124,252	118,962	114,245	111,472	108,692
Total assets	144,199	140,355	137,819	135,282	131,686
LIABILITIES					
Payables					
Suppliers	819	519	619	869	869
Other payables	1,172	982	882	432	432
Total payables	1,991	1,501	1,501	1,301	1,301
Interest bearing liabilities					
Leases	2,316	2,033	1,736	1,426	1,103
Total interest bearing liabilities	2,316	2,033	1,736	1,426	1,103
Provisions					
Employee provisions	2,185	1,785	2,135	2,592	2,592
Total provisions	2,185	1,785	2,135	2,592	2,592
Total liabilities	6,492	5,319	5,372	5,319	4,996
Net assets	137,707	135,036	132,447	129,963	126,690
EQUITY		•		•	•
Parent entity interest					
Contributed equity	97,654	97,873	98,324	98,480	98,705
Reserves	62,421	62,421	62,421	62,421	62,421
Retained surplus (accumulated deficit)	(22,368)	(25,258)	(28,298)	(30,938)	(34,436)
Total parent entity interest	137,707	135,036	132,447	129,963	126,690
Total equity	137,707	135,036	132,447	129,963	126,690
				·	•

Table 3.3: Departmental statement of changes in equity – summary of movement (Budget year 2025–26)

(Dudget year 2025–26)				
	Retained	Asset	Contributed	Total
	earnings	revaluation	equity/	equity
		reserve	capital	
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2025 Balance carried forward from				
previous period	(22,368)	62,421	97,654	137,707
Adjusted opening balance	(22,368)	62,421	97,654	137,707
Comprehensive income				
Surplus/(deficit) for the period	(2,890)	=	=	(2,890)
Total comprehensive income	(2,890)	-	=	(2,890)
of which:				
Attributable to the Australian Government	(2,890)	-	=	(2,890)
Transactions with owners				
Equity injection - Appropriation	-	-	219	219
Sub-total transactions with				
owners		-	219	219
Estimated closing balance as at				
30 June 2026	(25,258)	62,421	97,873	135,036
Closing balance attributable to	(05.050)	00.404	07.070	405.000
the Australian Government	(25,258)	62,421	97,873	135,036

Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)

30 June)					
	2024-25	2025-26	2026-27	2027-28	2028-29
	Estimated	Budget	Forward	Forward	Forward
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	22,290	22,846	23,561	24,275	24,379
Sale of goods and rendering of					
services	3,030	3,205	3,290	3,961	3,588
Interest	748	525	495	383	373
Other	56	83	146	221	
Total cash received	26,124	26,659	27,492	28,840	28,340
Cash used					
Employees	11,597	12,670	12,354	12,391	12,738
Suppliers	9,195	9,014	8,733	9,260	10,208
Other	212	201	119	475	-
Total cash used	21,004	21,885	21,206	22,126	22,946
Net cash from/(used by) operating activities	5,120	4,774	6,286	6,714	5,394
INVESTING ACTIVITIES		·		-	
Cash used					
Purchase of property, plant and					
equipment and intangibles	8,975	3,294	4,231	6,169	6,112
Total cash used	8,975	3,294	4,231	6,169	6,112
Net cash from/(used by) investing activities	(8,975)	(3,294)	(4,231)	(6,169)	(6,112)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	5,318	219	223	222	225
Total cash received	5,318	219	223	222	225
Cash used	-,	-			
Principal payments on lease liability	272	283	297	310	323
Total cash used	272	283	297	310	323
Net cash from/(used by) financing activities	5,046	(64)	(74)	(88)	(98)
Net increase/(decrease) in cash held	1,191	1,416	1,981	457	(816)
Cash and cash equivalents at the	.,	.,	1,001	.01	(0.0)
beginning of the reporting period	18,253	19,444	20,860	22,841	23,298
Cash and cash equivalents at the end of			-,-20	,	-,
the reporting period	19,444	20,860	22,841	23,298	22,482
		,	-	, -	

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

Tubio cio: Bopartinontai capitai bat	agor oraro	(		a	o came,
	2024-25	2025-26	2026-27	2027-28	2028-29
	Estimated	Budget	Forward	Forward	Forward
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
NEW CAPITAL APPROPRIATIONS					
Equity injections - Bill 2	5,318	219	223	222	225
Total new capital appropriations	5,318	219	223	222	225
Provided for:					
Purchase of non-financial assets	5,318	219	223	222	225
Total items	5,318	219	223	222	225
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations <sup>(a)</sup> Funded internally from Departmental	5,318	219	223	222	225
resources <sup>(b)</sup>	3,657	3,075	4,008	5,947	5,887
TOTAL	8,975	3,294	4,231	6,169	6,112
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	8,975	3,294	4,231	6,169	6,112
Total cash used to acquire assets	8,975	3,294	4,231	6,169	6,112

<sup>(</sup>a) Includes both current Appropriation Bill (No. 2), Supply Bill (No. 2) and prior Appropriation Act (No. 2/4/6)

appropriations.

(b) Funded from within current Appropriation Bill (No. 1) 2025-26, Supply Bill (No. 1) and prior Appropriation Act (No. 1/3/5) and own-source revenue.

Table 3.6: Statement of Departmental asset movements (Budget year 2025–26)

	Asset Category					
	Buildings	Other	Heritage	Computer	Total	
	Dallalligo	property,	and	software	rotai	
		plant and	cultural	and		
		equipment		intangibles		
	\$'000	\$'000	\$'000	\$'000	\$'000	
As at 1 July 2025						
Gross book value	1,767	6,271	121,216	108	129,362	
Gross book value - ROU assets	2,744	-	-	-	2,744	
Accumulated depreciation/						
amortisation and impairment	(812)	(863)	(6,081)	-	(7,756)	
Accumulated depreciation/amortisation						
and impairment - ROU assets	(274)	-	-	-	(274)	
Opening net book balance	3,425	5,408	115,135	108	124,076	
Capital asset additions						
Estimated expenditure on new						
or replacement assets						
By purchase - appropriation equity(a)	-	-	219	-	219	
By purchase - appropriation						
ordinary annual services(b)	_	1,227	1,740	108	3,075	
Total additions		1,227	1,959	108	3,294	
Other movements						
Depreciation/amortisation expense	(96)	(1,099)	(7,177)	-	(8,372)	
Depreciation/amortisation on						
ROU assets	(223)	-	-	-	(223)	
Total other movements	(319)	(1,099)	(7,177)	-	(8,595)	
As at 30 June 2026						
Gross book value	1,767	7,498	123,175	216	132,656	
Gross book value - ROU assets	2,744	-	-	-	2,744	
Accumulated depreciation/						
amortisation and impairment	(908)	(1,962)	(13,258)	-	(16,128)	
Accumulated depreciation/amortisation						
and impairment - ROU assets	(497)	-	-	-	(497)	
Closing net book balance	3,106	5,536	109,917	216	118,775	

 <sup>(</sup>a) Includes equity injection appropriations provided through Appropriation Bill (No. 1) 2025-26 and Supply Bill (No. 2), including Collection Development Acquisition Budgets (CDABs).
 (b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1)

<sup>(</sup>b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2025-2026 and Supply Bill (No. 1) for depreciation/amortisation expenses, DCBs or other operational expenses.

Portfolio Budget Statements   <b>Budget</b> 2025–26